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by Natalia Kanem

President, The ELMA Philanthropies Services (U.S.) Inc.
Chair, Council on Foundations International Committee

The Council on Foundations heads into a busy fall season of activities under new leadership. Steve Gunderson was chosen on August 18th as the Council's new president and CEO. He will succeed Dot Ridings, who retired on August 31, having served as head of the Council since 1996. A former eight-term member of the U.S. House of Representatives, Steve will take up his duties with the Council on October 3, 2005. I know that I speak for the entire International Committee in welcoming Steve to the Council. We look forward to working with him.

Cole Wilbur, former CEO and current trustee of The David and Lucile Packard Foundation, will serve as interim CEO of the Council on Foundations during the transitional month of September. Cole is well-known in the field of international grantmaking and currently serves on the Council's International Committee.

The International Committee is in transition as well. At our March meeting we gave a farewell and a hearty thank-you to two members who completed their four-year terms—Carol Erickson from the Bill & Melinda Gates Foundation and Yumi Sera from the World Bank Small Grants Program. In addition, since March, three committee members resigned due to job changes—Paul Di Donato from Funders Concerned About AIDS, Caroline Swinney from the Motorola Foundation and the committee's vice chair Al Panico from the Waitt Family Foundation. Al is now working with the International Red Cross' tsunami relief effort in Sri Lanka. These members contributed greatly to the work of the committee, and we wish them well. I am delighted to report that May Yacoob from the United Nations Foundation has agreed to serve as the committee's new vice chair.

Six new members, including two Council board members, began their terms on the International Committee on July 1, 2005, and will attend their first meeting this September:

- Antoinette Bailey, Vice President for Community and Education Relations, The Boeing Company, and board member, Council on Foundations
- Matthew DeCamara, Program Director, Non-U.S. Grants, GE Foundation
- Amina Dickerson, Senior Director, Global Corporate Contributions, Kraft Foods Corporate Contributions Program
- Stanley S. Litow, President, IBM International Foundation, and board member, Council on Foundations
- Alan Okada, Vice President, Citigroup Foundation
- Anne Petersen, former Senior Vice President for Programs, W.K. Kellogg Foundation

The International Committee will be strengthened by the participation of these outstanding individuals. Clearly, this round of recruiting tilted heavily in the direction of corporate grantmakers, an area that was previously under-represented on the committee. This sector experienced a doubling in growth between 1998 and 2002 as reported in *International Grantmaking III, An Update on U.S. Foundation Trends* (2004) published by the Foundation Center in cooperation with the Council on Foundations.

The International Committee's September meeting will feature a full agenda that includes a look at the new United States International Grantmaking (USIG) website (please take a look at www.usig.org), a discussion of the United Nations' Millennium Development Goals and related U.S. policy, an exploration of accountability issues surrounding international grantmaking, and anticipated revisions to the U.S. Treasury Department's voluntary guidelines for anti-terrorist financing.

Features

Global Fund for Community Foundations: A New Tool to Support Community-Driven Development

by [Kalyani Grasso](#)

Communications Coordinator, Council on Foundations' International Programs

A year ago, we reported on two new community foundation pilot projects in Moldova launched by the Community Foundation Initiative (CFI), which was established in 2003 as a joint World Bank–Council on Foundations initiative to explore ways to integrate the community foundation concept into the Bank's development strategies. Financial support for CFI comes from the Bank, the Ford Foundation and the Charles Stewart Mott Foundation.

In a related development this year, the World Bank and other funders are coming together to create a Global Fund for Community Foundations. The Global Fund will provide funding that supports sustainable long-term, community-driven development through community foundations in developing and transitional communities. The Global Fund will be administered independently by WINGS (Worldwide Initiatives for Grantmaker Support), a global network of more than 100 membership associations and support organizations serving grantmakers, with significant support from the Bank's Development Grant Facility (DGF). DGF made a \$525,000 commitment to the Global Fund for 2005 with prospects for prolongation to three years on the condition that the Fund attracts at least \$6 million in matching grants over this period.

A primary component of the Global Fund is providing seed grants and challenge grants to help with start-up costs and initial grantmaking for emerging community foundations. A second, equally integral component is the delivery of technical assistance to newly-formed or emerging community foundations through existing organizations in the country, WINGS members, local World Bank offices and consultants. Local advisors will also help publicize the availability of funds and can recommend projects to fund in individual countries.

Dr. Juraj Mesik of Slovakia, who was hired as a senior community foundation specialist within the World Bank's Social Development department, conceived the initial proposal for the Global Fund along with Gaynor Humphreys, director of WINGS. Dr. Mesik uses a convincing metaphor for the process of growing community foundations: "It is about planting good seeds even when you know that the soil may be unyielding, but when the seed actually takes root and grows, it shows that it *can* grow in that particular soil." By

way of example, he noted how there were no community foundations in Slovakia ten years ago. Now there are 12 community foundations in that country. Dr. Mesik, a medical doctor by training, likens this rapid increase to a contagion, stating that, "All it took was one community foundation in Slovakia to start an epidemic."

There is ample evidence, based on a joint conference last year organized by WINGS in cooperation with the International Society for Third-Sector Research, of a serious commitment to exploring and adapting "traditional" community foundation models within new contexts. Valued in particular are the roles of the community foundation in assisting very localized development initiatives, strengthening communities' resourcefulness and capacities, and attracting new resources for use in the NGO sector and in community-based organizations.

The Global Fund responds to several of these needs. In particular, Dr. Mesik hopes the Global Fund will succeed in regions where there are few to no community foundations, such as Latin America, where currently only Mexico has a larger number of community foundations. He says, "Once we help to start a pilot project in Argentina or Brazil, in five years expect five more because the concept of community foundations is a powerful one, but people need to see how they work in a context they can understand before they come to accept and adapt it to their own communities."

A Global Fund proposal states that linkages between experienced and newer community foundations, shared training, and the availability of resource materials for adaptation create strong and effective learning, which translates into good practice on the ground. The Global Fund would conduct programs tailored around past exchanges between the World Bank and groups that want to set up a community foundation but don't have one at present in their country. In April 2005 the World Bank sponsored groups from India, Ghana, Kenya, Nigeria and Angola to visit the Uthungulu Community Foundation and the Greater Rustenberg Community Foundation in South Africa to engage in peer-to-peer learning. Visitors, like those from Angola and Nigeria, where there are at present no community foundations, were able to see community foundations in action and learn from people who are pioneers in the field.

Dr. Mesik believes that most, if not all, communities have a tradition of philanthropy. "A community foundation," he says, "is not about creating philanthropy. It is simply a sophisticated way of giving in which funds can be used more strategically. It builds on instincts that are universal." Hopefully the seeds sown by the Global Fund will bear fruit. But the most pressing issue at the moment for the Global Fund is to build a funding base. The good news is that preliminary indications of support for the Global Fund have come from a number of U.S. foundations and at least one bilateral agency (USAID). The challenge will be to expand this funding base to include U.S. and Canadian foundations as well as foundations beyond the United States. WINGS is currently establishing a management committee for the Global Fund that expects to begin making grants in early 2006.

This article is based on an interview with Dr. Juraj Mesik, senior community foundation specialist within the World Bank's Social Development department. Dr. Mesik may be contacted at jmesik@worldbank.org.

A Conversation with ...

Inviolatta Mpuli Moyo of the Community Foundation for the Western Region of Zimbabwe

Collective savings and investment in community development, or *Qogelela* in Ndebele (a language spoken in Zimbabwe), is part of a long tradition in Western Zimbabwe. The Community Foundation for the Western Region of Zimbabwe (WRF), which started out with seed funds donated by 50,000 families in the region, was a natural extension of the practice of *Qogelela*. WRF came about in 1997 as a result of efforts of the Organization of Rural Associations for Progress (ORAP), in consultation with the Synergos Institute, to identify a permanent and sustainable source of financing for community projects that benefit the region of Western Zimbabwe. ORAP was founded in 1981 by a small group of people in the Matabeleland province of Western Zimbabwe to discuss development and reconstruction options following Zimbabwe's war of independence.

Seven years down the road, WRF continues to be the only community foundation in Zimbabwe. In a conversation with Inviolatta Mpuli Moyo, executive director of the Community Foundation for the Western Region of Zimbabwe, Isabelle Mack, Council staff writer, learns how—far from being lonely—the foundation has engaged in partnerships with community-based organizations in the region and learning exchanges with more experienced community foundations from as far away as Canada and North Carolina.

Have you had any success with building partnerships with other community-based organizations (CBOs) and community foundations? If so, can you give us a recent example of such a partnership?

We've built several successful partnerships with other CBOs and community foundations. In February 2004, three people from WRF spent some time at Community Foundations of Canada to gain hands-on experience in the technical aspects of running a community foundation. In a rare opportunity, we spent three weeks at the Social Change Assistance Trust (SCAT), an independent funding and development agency in South Africa, to understand the impact of CBOs in the communities they worked in; namely, Western Zimbabwe and the Cape provinces of South Africa. We've also been involved in learning exchanges with the East Tennessee Community Foundation and with Shannon St. John, formerly at the Triangle Community Foundation in North Carolina.

At the community level, our grants have been for the most part extended to CBOs with which we work. One such example is home based care groups of women who mobilized themselves at the village level to care for orphans. Four of these groups, from three different provinces, are now engaged in a big cattle production project. For purposes of sustainability, they have joined together under one project, in one province, as there was adequate grazing for the cattle in this province. They will sell the cattle, as the need arises, to support their initiatives.

Tell us about the struggles you've encountered on the road to building an endowment for WRF.

It was relatively easy to attract matching funds, mostly from international donors, in the first four years of operation, but we are now experiencing a reduced inflow of funds as most donors have adopted a wait-and-see attitude on Zimbabwe overall. We have met with success with individual donors by allowing them to set up funds within the foundation, which they or their family and friends add to annually. We have also, so far, not encountered any legal difficulties in obtaining foreign funding.

What key advice would you give to other communities in Zimbabwe and neighboring countries wishing to start up a community foundation?

The key advice I would give to other organizations is that there needs to be a well-negotiated process among the different stakeholders to produce a clear institutional framework to guide the activities of any community foundation. Establish clear criteria during the formative stage of the foundation to address conflict of interest issues. Make sure that objectives are specific enough to maintain a clear track record of the foundation's progress. And most importantly, make sure the foundation has invested time in feasibility and baseline studies so that it can track quantitative and qualitative progress over time.

What are the long-term goals of the community foundation?

Our long-term goal is to increase grants, by scope and size. We want to create economically and socially stable communities that have the capacity to manage projects and ably mobilize resources for their own development. We want to raise an endowment of US \$10 million over the next ten years that will provide us with 30 percent of our operating budget. We want to build an endowment that makes available resources for a minimal number of grants each year, even without external donor support. Most importantly, we want to be a mentor to other emerging community foundations nationally and regionally.

Additional information about the Community Foundation for the Western Region of Zimbabwe is available in [Illuminating Best Practice in Resource Mobilization by Private Grantmaking Foundations in Southern Africa; Case Study: Foundation for the Western Region of Zimbabwe](#), by the "[Centre for Policy Studies](#)," in South Africa in cooperation with the [Southern African Grantmakers Association \(SAGA\)](#) and the [Synergos Institute](#). To contact Inviolatta Moyo email her at westfund@mweb.co.zw.

Thoughts on Community Foundations in the 21st Century by Peter Hero

What are the macro trends that shape community foundations in the 21st century? The short answer is: a remarkable increase in the number of community foundations globally, accelerated privatization of wealth in developed countries (much of it flowing into philanthropy locally and globally), and finally technological change that makes philanthropy increasingly interconnected on a global scale.

Peter Hero, president, [Community Foundation Silicon Valley](#), discussed these trends at the UK-based Community Foundation Network conference in Edinburgh earlier this year. In the following excerpt from his speech, Mr. Hero articulately talks about the forces that have helped blur the borders between one community and another thereby redefining community foundations in the 21st century.

Convene, Connect, Endow: Community Foundations in the 21st Century

The main focus of my talk, based on 17 years growing a community foundation in Silicon Valley, is to discuss with you some new and emerging dimensions of community foundation civic engagement. I don't pretend that Silicon Valley is exactly like Glasgow or Aberystwyth, but I am suggesting that each community foundation's unique capacities to convene, connect and endow—in the broadest sense of these terms—represent an opportunity for you to grow your foundation even more vigorously and, far more important, to better serve your communities.

Let's start with three macro global trends which I think are helping to shape philanthropy in the 21st Century:

Global Growth of Community Foundations

First, of course, is the remarkable increase in the number of community foundations globally. We know from the recent Wings-CF study^[1] that in 2004 there were nearly 1,200 community foundations worldwide, that the number outside North America and the U.K. is growing most rapidly, and that there are now 42 countries with community foundations, six more than in 2003. In Silicon Valley we are seeing, globally, community foundations becoming trusted intermediary partners for diaspora giving and especially corporate giving.

For example, there are over 150,000 Indo-Americans out of two million people in Silicon Valley, and some of them work with my foundation to guide funding back to community foundations in India. Tina Roche, from the Community Foundation for Ireland, and I have talked about how to similarly engage Irish Americans with the Dublin Community Foundation. There is a network of software engineers called "Czech-Tech," which is a potential donor circle for foundations in the Czech Republic. Most recently the Academy for Philanthropy in Poland provided me with a database of all the prominent Polish-American corporate leaders in my region and the plan has been to convene them at my foundation to discuss the growing capacity of the network of community foundations in that country.

Meanwhile our corporations seek out trusted intermediaries globally as well, most recently Adobe Systems connecting through my foundation to the Thames Community

Foundation in London.

Our research tells us that, in my region, fully 40 percent of all individual donor charitable contributions go to charitable organizations outside the area, many of them overseas. Meanwhile roughly five percent of my foundation's grants, about \$3.5 million, now goes overseas and the percentage is increasing. While acknowledging that we are on the leading edge of this trend, I believe other community foundations in developed countries will begin to follow suit, as their donors, corporate and individual, become global givers. According to the [Foundation Center](#) in New York, American community foundations quadrupled their overseas donations in the last five years, despite the lunatic and byzantine grant restrictions of the Patriot Act which was put in place after 9/11.

Accelerating Privatization of Wealth

A second major trend is the accelerating privatization of wealth in developed countries, which is creating vast new resources, for both individuals and corporations. Part of the wealth will flow into philanthropy locally and, increasingly, globally. Here are some statistics:

- Bill Gates' personal wealth exceeds the national budgets of Vietnam or Kuwait.
- Fifteen years ago there were 13 billionaires in the world, today there are 300.
- If the U.S. retail giant Wal-Mart was a country it would be among the world's 10 largest economies.

My point is simply that this aggregation of wealth represents a challenge and an opportunity for us: the opportunity for the global community foundation movement is to encourage and facilitate the wise and equitable charitable deployment of this wealth. The challenge for our global network is to collaborate and work effectively together. For this growing privatized wealth represents our opportunity, not our respective governments.' Outside funding sent to underdeveloped countries is increasingly private not public.

Consider this: In 1970, 70 percent of all investment in developing economies was government, 30 percent was private. In 2004, just 20 percent was government and 80 percent was private.

The recent massive tsunami relief effort reflected this emerging funding pattern. And, incidentally, the tsunami also created a burgeoning interest in Thailand, and elsewhere, in establishing new community foundations to create trusted and dependable charitable intermediaries for future needs, including disasters. Interestingly the exact same local interest emerged in India after the Gujarat earthquake four years ago.

Global Technological Change

And, speaking of tsunamis, my third and final global trend is the enormous wave of global technological change.

One statistic will do. It's been reported that in 1991 there were roughly 16 million mobile phones in the world; 13 years later there were 1.5 billion. An estimated 23 percent of the global population owns one and most owners are in underdeveloped countries. We now live, or soon will, in a fully connected, interdependent world. It is a strange new world in

some ways, with its own new language like “smart mobs” connected by mobile phone and text messaging which are sparking abrupt political change by “swarming” around political movements, ideas, and individuals. It’s like virtual marketing on steroids. Think about recent developments in Ukraine for one example of this phenomenon. There will be more.

Philanthropy too is becoming more connected. International giving in America is on the rise. And it is increasingly guided through community-based intermediaries, community foundations, which can develop and guide civil society locally, while they also connect developed countries (and their philanthropists) with less developed countries and their needs.

To access the full text of this speech and to read Mr. Hero’s suggestions for how community foundations might evolve in an increasingly interconnected world click [here](#) (in PDF). Peter Hero, president, [Community Foundation Silicon Valley](#), may be contacted at phero@cfsv.org.

[1][WINGS-CF 2005 Community Foundation Global Status Report](#)

Achieving the Millennium Development Goals: What Foundations Can Do

by Mary Zimmerman

September 2005 marks five years since 189 countries, including the United States, endorsed the [United Nations Millennium Declaration](#), a document that includes the Millennium Development Goals (MDGs). The eight goals to be achieved by 2015, with measurable targets for each, include eradication of extreme poverty and hunger; achievement of universal primary education; promotion of gender equality and women’s empowerment; reduction of child mortality; improvement of maternal health; combating HIV/AIDS, malaria and other diseases; ensuring environmental sustainability; and developing a global partnership for development.

The UN World Summit in September will focus on the progress toward the Millennium Development Goals thus far and assess what must be done in order to achieve them by 2015. The [Millennium Development Goals Report](#) (in PDF), published this year, states that there are substantial gaps between what has been achieved so far and the MDGs. The UN contends that the MDGs, though highly ambitious, are not impossible to meet. At the same time, the UN warns that, “If current trends persist, there is a risk that many of the poorest countries will not be able to meet many of them.”

The United Nations recognizes the importance of foundations in reaching the Millennium Development Goals. At the Council on Foundations Annual Conference in 2002, UN Secretary General Kofi Annan said, “You in the world of foundations have always been leading agents in the fight for change. Many of you ... have played pivotal roles in advocating and acting for change. As we in the United Nations seek to broaden and deepen coalitions for change around the Millennium Development Goals, we know that

we can only do this with your full participation and support.”

International grantmaking by U.S. foundations has increased significantly in the past 15 years. A 2004 study on international grantmaking trends by the Foundation Center in cooperation with the Council on Foundations states that the principal external reason for this increase is a “greater urgency to address global issues,” such as those summarized in the MDGs [2]. Considering that U.S. foundations engaged in international grantmaking aim to accomplish many of the objectives set forth in the Millennium Development Goals, how do the two relate to one another?

A number of major U.S. foundations have formally joined with the UN in the past to address various global challenges. Not surprisingly, a survey of U.S. grantmakers in 2004 revealed a strong correlation between foundations’ international funding priorities and a number of the MDGs. More than 80 percent of survey respondents indicated that their giving coincided with one or more of the MDGs. But have foundations been consciously shaping their grant programs to support the Millennium Development Goals during the past five years, or do the MDGs simply reflect foundations’ longstanding priorities? The latter explanation seems more plausible.

Take, for instance, the Global Fund for Women. Caitlin Stanton, development officer for the organization, notes that, “While we are pleased to see multiple areas of alignment between the MDGs and our work, we have not shifted our grantmaking because of them.” Many of the projects of the Global Fund, for instance, parallel the MDGs. The Global Fund’s work in Mongolia in support of [The National Convention on the Elimination of All Kinds of Discrimination Against Women Watch Network Center](#) (CEDAW Watch) corresponds to the third MDG—promoting gender equality and empowering women. Ms. Stanton states that, “The Global Fund for Women has supported women’s rights and worked to expand the choices available to women, including economic and education opportunities, since 1987, thirteen years prior to the implementation of the Millennium Development Goals.”

Given that the goals of foundations typically address one or more of the MDGs, whether coincidentally or by design, the United Nations Foundation sees the MDG framework as an ideal opportunity for UN–foundation collaboration. Dr. May Yacoob, director of Monitoring, Evaluation and Knowledge Management at the UN Foundation, says the MDGs are targeted and focused. However, Dr. Yacoob says that, at this point, foundations have not collectively mobilized to reach the goals because foundations, for the most part, create their own individual strategies, usually independent of other foundations and the UN. “There is a need to harmonize foundations with the UN and coordinate strategies to achieve the goals much faster,” she stresses, adding, “We must support and monitor the goals at a local level. These global goals must be translated country by country, community by community. Large donors sometimes do not have the ability to do this, but foundations do. This will be the important challenge.”

Dr. Yacoob encourages foundations to enter into dialogue with the United Nations and its agencies to speed up progress. Foundation leaders are, in fact, thinking about ways to mobilize increased resources in support of the MDGs. Rien van Gendt, executive director of the Van Leer Group Foundation in the Netherlands, suggests that social investors could use the MDGs “as a useful framework for their international activities regarding long-term development.”

September's UN Summit will map out steps that must be taken over the next ten years to achieve the Millennium Development Goals, and some foundation leaders have been invited to be a part of that process. Kofi Annan declared that "the goals can be achieved by 2015—but only if all involved break with business as usual and dramatically accelerate and scale up action now."

Mary Zimmerman, an intern at the Council on Foundations' International Programs department, is a senior at the University of North Carolina at Chapel Hill and a Robertson Scholar (a joint merit scholarship between UNC-CH and Duke University).

[2] [International Grantmaking III: An Update on U.S. Foundation Trends](#), Third Edition, The Foundation Center with the Council on Foundations (2004).

Notes & Announcements

Council on Foundations Fall Conference for Community Foundations: International Highlights

Monday, September 19

Mobilizing Community Foundations for Social Justice

2:00 p.m.–3:30 p.m.

This session will explore leading-edge work being done by foundations in the U.S., Canada and Mexico, and the potential for community foundations to be a force for social justice at home and around the world.

Moderator: **Monica Patten**, president and CEO, Community Foundations of Canada

Speakers: **Josie Ward Heath**, president, The Community Foundation Serving Boulder County; **Agustin Landa**, vice president for Development and Linking, Universidad Popular Autonoma del Estado de Puebla; and **Betsy Martin**, director of programs, Community Foundations of Canada

The Future of Community Philanthropy: Landmark Research to Inform the Field

3:45 p.m.– 5:15 p.m.

What will community foundations look like in 20 years? How can we prepare? After a year of research and scores of interviews and discussions, Lucy Bernholz and Katherine Fulton will present findings that offer provocative scenarios, as well as emerging threats and great opportunities.

Moderator: **Linetta J. Gilbert**, program officer, Ford Foundation.

Speakers: **Lucy Bernholz**, president and founder, Blueprint Research and Design, Inc.; **Katherine Fulton**, president, Monitor Institute; and **Gabriel Kasper**, consultant, Monitor Institute

Tuesday, September 20

Having Global Impact: Community Foundations Meet the World Bank

11:00 a.m.–12:30 p.m.

At first glance, it might appear that community foundations have nothing in common with a large multilateral institution like the World Bank, but looks are deceiving. For more than two years, an advisory committee of the Council on Foundations has collaborated

with the World Bank. Hear how we're raising awareness about the potential of community foundations around the world to serve as building blocks for the Bank's poverty reduction strategies. Join us to learn about this exciting initiative.

Moderator: **Rob Buchanan**, director, International Programs, Council on Foundations

Speakers: **Linetta J. Gilbert**, program officer, Ford Foundation; **Gaynor Humphreys**, director, Worldwide Initiatives for Grantmaker Support (WINGS); and **Juraj Mesik**, senior community foundation specialist, World Bank

Strengthening Native Philanthropy through Local, Regional and National Partners

2:15 p.m.–3:45 p.m.

Community foundations are eager to provide effective outreach, technical assistance and funding support to native communities. Local Seattle-based foundations Bill & Melinda Gates Foundation and the Seattle Foundation work with a regional tribal community foundation, the Potlatch Fund, to move grants to local grassroots communities that cover both urban and reservation-based native communities. Learn how program officers in the Seattle foundation community have developed outreach strategies and relationships based on trust and respect that have resulted in cutting edge community projects.

Moderator: **Joy Persall**, executive director, Native Americans in Philanthropy

Speakers: **Andrea Alexander**, president, Potlatch Fund; **Anne Katahira**, program officer, The Seattle Foundation; **Ken Thompson**, program officer, Pacific Northwest Program, Bill & Melinda Gates Foundation

International Programs Reception

6:30 p.m.–8:30 p.m.

Meet and mingle with other global international thinkers and doers.

Wednesday, September 21

After Disasters First Responders Leave ... What Next?

8:15 a.m. – 9:45 a.m.

Disasters can catch our communities unaware or unprepared to respond effectively. This interactive session explores innovative approaches to a community foundation's role in community disaster response. Panelists will also share their short and longer term experiences to convene, collaborate, partner and coordinate funding efforts in response to community disasters.

Speakers: **Nancy B. Anthony**, executive director, Oklahoma City Community Foundation, Inc.; **Richard J. Batyko**, vice president for Communications and Marketing, The Cleveland Foundation; and **W. Michael Bigner**, vice president for Program Services, Gulf Coast Community Foundation of Venice

Closing Plenary lunch: "Community Foundations: Mobilizing Knowledge to Achieve Social Change"

10:00 a.m.–11:30 a.m.

In Northern Ireland, a community foundation—undercapitalized but full of courage and aspiration, and led by the extraordinary Avila Kilmurray—contributed to the building of peace by activating support groups for victims of violence and developing measures for reintegrating political ex-prisoners from all sides in the conflict. This session will examine the powerful impact a community foundation can have through leadership, knowledge and mobilization of local networks.

Speaker: **Avila Kilmurray**, director, Community Foundation for Northern Ireland

New United States International Grantmaking (USIG) Website Unveiled

The United States International Grantmaking (USIG) project unveiled a new website at www.usig.org to facilitate effective and responsible international grantmaking by U.S. foundations. USIG is a project of the [Council on Foundations](#) in partnership with the [International Center for Not-For-Profit Law](#).

The new website, which is open to all, presents a wealth of information relevant to the needs of international grantmakers, in a structured, easily navigable format. Here you will find resources developed by experts specifically for the USIG project, as well as links to other organizations that support or conduct international grantmaking. The main content areas are:

- [International Grantmaking Basics](#) provides an introduction to those new to the field of international grantmaking.
- [Legal Issues](#) provides clear and easy-to-understand analyses of legal issues relevant to international grantmakers.
- [Accounting Issues](#) provides a general guide to the financial statements of non-profit organizations, and accounting practices and standards in the U.S. and certain other countries.
- [Country Information](#) describes the legal framework of non-profit organizations in 32 countries, links to relevant laws and includes translations of legislative provisions relevant to an equivalency determination under IRS Revenue Procedure 92-94.
- [Links](#) contains links to affinity groups, intermediary/partner organizations, education and support organizations, news articles, networking groups and more.
- [Publications](#) contains links to books, reports, papers, and newsletters, developed for the USIG project, available free as downloads or for purchase.

Council on Foundations Names New CEO

In August, the Council on Foundations named former Wisconsin Congressman Steve Gunderson as its new President and CEO. Gunderson served eight terms in the House of Representatives before choosing not to seek re-election in 1996. He is currently managing director of the Washington office of the Greystone Group, a Michigan-based management and communications consulting firm. Gunderson, 54, succeeds Dorothy S. Ridings, who has served as head of the Council since 1996. Gunderson's official start date with the Council is October 3, 2005. Visit www.cof.org to read an interview with Steve Gunderson.

Responding to the Aftermath of Hurricane Katrina

The Council on Foundations has created resources to assist those interested in donating or in tracking the philanthropic response to Hurricane Katrina. Visit www.cof.org to access links to charities and community foundations nationwide accepting donations and lists of known foundation and corporate donors, the amount of their contributions or pledges, and the recipient of each grant. Download [Disaster Grantmaking: A Practical Guide for Foundations and Corporations](#) (in PDF), based on lessons learned from a year-long, joint study by the [European Foundation Centre](#) and the [Council on Foundations](#).

Just Released

***Alliance* September Issue: Meeting the Millennium Development Goals—Business As Unusual**

The September issue of *Alliance* takes a critical look at the Millennium Development Goals five years on. How much progress has been made? What will be required to meet them by 2015? This issue of *Alliance*, with guest editor Salil Shetty, director of the UN Millennium Campaign, looks at how companies, foundations, individual philanthropists and social investors can contribute to meeting the MDGs—often in partnership with governments and multilateral agencies. *Alliance* magazine is published by **Allavida**, a UK-based international NGO. For more information, visit www.allavida.org/alliance.

Council on Foundations Salary Report and Board Data

The salary tables from the *2005 Grantmakers Salary and Benefits Report* and the board compensation chapter from the forthcoming *Foundation Management Series, Twelfth Edition, Volume I–II: Foundation Governing Boards and Administrative Expenses in Private Foundations* are now available online for Council on Foundations members. The full survey reports will be available later this year. Council members may access salary tables, updated figures for board compensation and reimbursement, and methods used to pay board members by visiting the research section of www.cof.org or by clicking [here](#).

Call for Nominations

Council on Foundations International Committee

The Council on Foundations seeks nominations to fill forthcoming vacant positions on its International Committee. The committee seeks members who are committed to its goals of assisting the Council in building and extending the field of international philanthropy and increasing its effectiveness. Self-nominations are welcome.

Selections are made with a view toward ensuring that the committee is broadly representative of the Council's membership. U.S. foundations represented on the committee must be Council members. As with all member committees, the International Committee seeks nominees whose participation will ensure diversity across race, gender, foundation type, size and geographic area.

The committee's work includes the following:

- Ensuring that the Council provides a range of high-quality services that respond to the international grantmaking needs of its members.
- Strengthening the global philanthropic infrastructure.
- Promoting the highest standards of accountability and effectiveness in international grantmaking.

The committee meets twice a year. New committee members will begin their two-year

terms July 1, 2006; the terms are renewable once. Deadline for nominations is December 31, 2005. [Download](#) a nomination form or contact [Isabelle Mack](#) with questions.

Conrad N. Hilton Humanitarian Prize

Nominations are sought from throughout the international community for the 2006 Conrad N. Hilton Humanitarian Prize. The U.S. \$1.5 million prize is awarded annually to an organization making extraordinary contributions toward alleviating human suffering anywhere in the world. An independent international panel of jurors will make the final selection; the award recipient will be announced in the fall of 2006. Click [here](#) for details. Nominations Deadline: November 7, 2005

Professional Development Opportunity

The [Synergos Institute](#) is now accepting applications for its 2006 Senior Fellows program. The three-year fellowship is open to individuals with extensive experience in philanthropy and the operation of poverty or development-oriented foundations. Click [here](#) for details. Application Deadline: October 1, 2005.

Save the Date

- September 19–21, 2005: Council on Foundations **2005 Fall Conference for Community Foundations**, “Community Knowledge at Work” (Seattle). Click [here](#) for details.
- September 24-28, 2005: **Environmental Grantmakers Association** 2005 Fall Retreat, “Nurturing a Groundswell” (New Paltz, NY). Click [here](#) for details.
- October 6-7, 2005: **Hispanics in Philanthropy**, Sixth Assembly of The Funders' Collaborative for Strong Latino Communities (Washington, DC). Click [here](#) for details.
- October 8–11, 2005: **National Network of Grantmakers** 2005 Annual Conference, “The Power of Generations: Pursuing Justice through Sacred Relationships” (Blaine, WA). Click [here](#) for details.
- October 23–25, 2005: **Independent Sector** 2005 Annual Conference, “Reshaping the Social Compact” (Washington , D.C.). Click [here](#) for details.
- October 24-26, 2005: WINGS (Worldwide Initiative for Grantmaker Support) Peer Learning Event, “Public Policy Development and Government Relations” (Ottawa, Canada). Click [here](#) for details.
- January 18-20, 2006: **Africa Grantmakers' Affinity Group**, Annual Retreat (New York). Click [here](#) for details.
- January 29-31, 2006: **Council on Foundations** 2006 Family Foundations Conference, “From Principle to Practice: Navigating your Course” (Honolulu, HI). Click [here](#) for details.
- May 7-9, 2006: **Council on Foundations** 57th Annual Conference, “Insight, Inspiration and Innovation” (Pittsburgh, PA). Click [here](#) for details.

About Us

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New USIG Website Goes Live! Visit us at www.usig.org

The screenshot shows the homepage of the United States International Grantmaking (USIG) website. The header features a world map and the text "United States International Grantmaking" and "COUNCIL on FOUNDATIONS". A navigation bar includes "Home", "About USIG", and "What's New", along with a "Text Size" selector. A left sidebar contains a menu with items like "Grantmaking Basics", "Legal Issues", "Accounting Issues", "Country Information", "Links", "Publications", and "For Grantseekers". The main content area is titled "About USIG" and describes the organization as a project of the Council on Foundations in partnership with the International Center for Not-For-Profit Law. It includes a "What's New" section with links to disaster grantmaking resources and a transcript, and a "Legal Issues" section. A "Quick Links" section provides direct access to various resources.

United States International Grantmaking
COUNCIL on FOUNDATIONS

Home | About USIG | What's New Text Size [^] ^A ^A

Grantmaking Basics
Legal Issues
Accounting Issues
Country Information
Links
Publications
For Grantseekers

About USIG

United States International Grantmaking (USIG) is a project of the [Council on Foundations](#) in partnership with the [International Center for Not-For-Profit Law](#). The USIG project facilitates effective and responsible international grantmaking by U.S. foundations. [\[more ...\]](#)

International Grantmaking Basics

Is it legal to fund overseas? What are the tax implications involved? Does a lawyer need to be consulted? Learn the nuts and bolts of making an international grant. [\[more ...\]](#)

Quick Links:

- [Basic International Grantmaking Options](#)
- [Frequently Asked Questions on Cross-Border International Grantmaking](#)
- [Worldwide Initiatives for Grantmaker Support \(WINGS\)](#)

Legal Issues

Contains resources that explain legal issues relevant to international grantmakers in clear

What's New

Disaster Grantmaking Resources:
[Floods in Western India, Drought and Locusts in Niger](#)

[*Safeguarding Charity in the War on Terror*](#)
(in PDF) Transcript Now Available

Legal Dimensions of International Grantmaking: [The](#)